

ETH Domain Internal Consultation On the Strategic Plan 2025-2028 of the ETH Board for the ETH Domain

Template for the institutions' feedbacks

Institution: Konferenz des Lehrkörpers (KdL)

1. General Comments

- Admission and selection criteria for students in our programmes should be:
 1. selection based on **qualification** of the candidates (which includes performance)
 2. ensuring **inclusion** of minorities and **diversity** within the group of qualified candidates as stated in the strategy

2. Specific Comments

Chapter	Pages	Comment (with concrete propositions whenever possible)
III. Contextual Challenges and Opportunities	6	
IV. Long-term Positioning of the ETH Domain	7-9	
A. Vision	7	
B. Mission	7	
C. Unique Strengths	7-8	
D. Guiding Principles	8	
E. Key Enabling Factors	8-9	
V. Strategy 2025-2028		
A. Strategic Areas of the ETH Domain	11-18	
<i>Human Health</i>	12-13	
<i>Energy, Climate and Sustainable Environment</i>	13-14	
<i>Responsible Digital Transformation</i>	14-15	
<i>Advanced Materials and Key Technologies</i>	16-17	
<i>Engagement and Dialogue with Society</i>	17-18	
B. Core Tasks	19-29	
Top quality Research-Based Education	19-21	
<i>High-quality education as priority</i>	19-20	(measures 2025-2028): add a word of caution such that we don't want to move to an online university, thus digital technologies should not be used exclusively. I don't think that faculty members are regularly asked to evaluate courses. If this is something new to come, please flag it accordingly. (measures 2025-2028): how will ETH Zurich ensure that more women enroll and will be retained? Actively working

		together with primary and secondary school education is quite vague. If student numbers will be limited at one time, will then applications from women be accepted and from men turned down? How will student admissions be limited in case this becomes necessary?
<i>Ensuring favourable conditions for a growing population of students</i>	20	(prerequisites): who will you ensure that there is no shortage of experts if student numbers need to be limited? Also, see general comment.
<i>Continuing education</i>	21	(measures 2025-2028): Isn't one of the goals of ETH Zurich to remain a presence-institutions? How does this go together with more online courses? Or is it ok if the continuing education is increasingly online?
World-Class Research	22-23	
<i>Leading international position in research</i>	22	
<i>Research integrity</i>	22-23	(prerequisites): Can the statement that we need to be re-associated with Horizon Europe be made even stronger?
<i>Open Science and Open Research Data</i>	23	
State-of-the-Art Large-Scale Research Infrastructures	24-27	
<i>Conceptualisation, development and operation of large-scale research infrastructures</i>	24	
<i>Large-scale research infrastructures of strategic relevance submitted to the Swiss Roadmap 2023.</i>	25-27	
Knowledge and Technology Transfer (KTT)	28-29	
<i>Contribution to Switzerland's innovative capacity</i>	28	
<i>Promoting an innovation ecosystem in the ETH Domain</i>	29	
C. Further Key Tasks	30-33	
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<i>Sustainable real estate management</i>	31-32	
<i>Farsighted financial management</i>	32-33	
D. Organisational Development of the ETH Domain	34-35	
VI. Financial Requirements	36-39	
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<i>Financial requirements for the organisational development of the ETH Domain</i>	37	
<i>Financial scenarios for 2025-2028</i>	37-39	
The Strategic Plan in the context of the ERI Dispatch	40-42	
<i>Transversal Themes</i>	40	
<i>Central challenges for the ERI landscape</i>	40-42	
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